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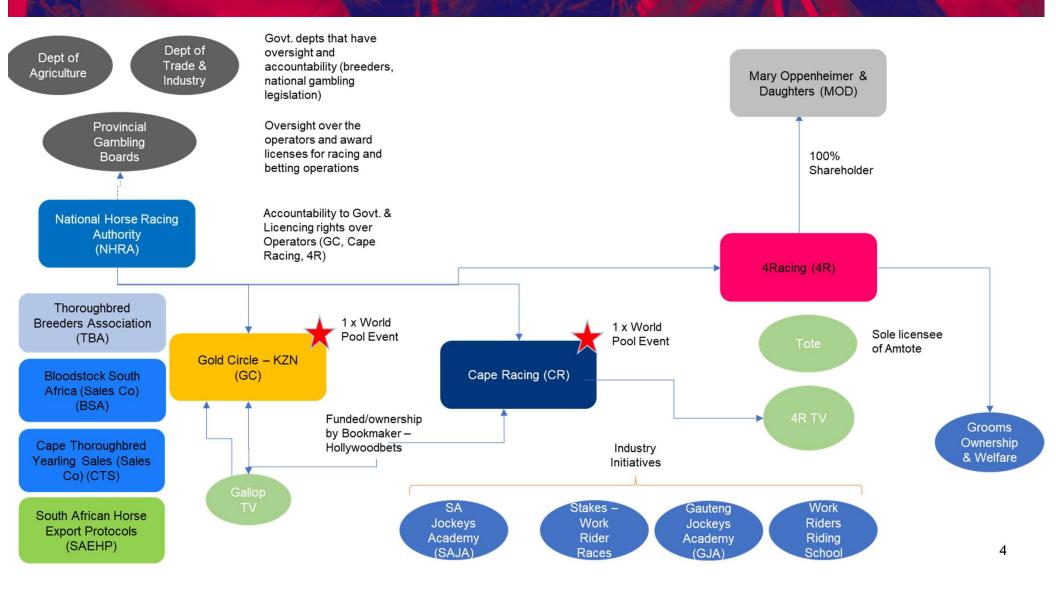
### An industry collapsing or a rebirth...



- In May 2020, Phumelela Gaming and Leisure was placed under business rescue.
  - The implication being an industry facing a complete collapse/demise
  - Dire consequences not only for the remaining racing operators, the tote product, breeders, and the entire workforce (jockeys, trainers, grooms, work riders, etc.)
- Mary Oppenheimer Daughters (MOD) stepped in
- New operator, 4Racing formed with the following objectives:
  - Create a sustainable industry to protect the workforce, in particular the most vulnerable in the form of grooms
  - Create strong and strategic partnerships
  - Focusing on growing the tote and a focus on increase in tote revenues which fund the business of horse racing.
- 4Racing, after receiving the required licenses from authorities, started officially operating on 1 Dec 2021

### **Industry Overview**





### **4Racing Business**



4Racing is the largest of the 3 operators in the South African industry, with the following assets:

#### Licenses:

Totalisator (Tote) licenses: Gauteng, Limpopo, Mpumalanga, Free State, Eastern Cape, North West, Northern Cape

#### **Racecourse Licenses:**

- Gauteng Race Meeting Licence Turffontein Racecourse (65 race meetings of which we have 8 GR1 races)
- Free State Racecourse Vaal Racecourse (55 race meetings)
- Eastern Cape Race Meeting License Fairview Racecourse (61 race meetings)

#### 4Racing TV:

- Racing 240
- Global Racing 1 & 2
- SABC (national free to air broadcaster) daily show "Racing Today" specifically targeting a newer, younger and more diverse audience.

#### **Footprint:**

- Retail footprint: 80 TAB stores and 99 agencies
- Online
- Tab4Racing App

### **Industry dynamics**



- · Rise of On-line Casinos by Fixed odds licensees during covid
  - Decrease in tote revenues and related taxes to Gambling Boards more than compensated for by rise of these games
- A large percentage of potential tote revenues is removed by the **bookmakers who offer tote derivatives/open bet** to the detriment of the tote.



# **Engaging with Government**



- Predecessor had poor relationship with Government
  - Historical Monopoly
  - Not transformed
  - Disputes with Bookmakers
    - picture rights
    - Open bet/tote derivatives
- Challenges
  - Mistrust
  - Perceived White elitist sport
  - Provincial Gambling boards and legislation
    - Political turmoil
  - On-line Casino style games more than compensating for any loss of revenue

# **Engaging with Government**



- Need to effectively tell our story
  - Jobs rescued and jobs at risk
  - How we are transforming the organization and in time the industry
  - · How the industry is funded
    - Simplify
    - Re-inforce
  - Illegal Gambling
    - What are they missing out on



# **Illegal Gambling**



- National Horseracing Authority (NHA) local regulator
  - Member of ARF
- In conjunction with NHA sharing magnitude of problem with Provincial Gambling Boards
- Multi pronged Strategy being developed
  - Tote liquidity
  - Legal Alternatives
  - · Reserve Bank assistance
  - Quantifying what they are missing out on or that could be at risk



