Earning our Customers' Loyalty

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OUR HISTORY – A COMPANY WITH A CENTRAL ROLE IN SWEDEN'S HORSE RACING INDUSTRY

1974 – ATG IS FOUNDED

ATG is founded with the mission to guarantee the long-term development of the Swedish trotand gallop sport through offering a responsible gaming alternative



2006 – ATG.se launches

ATG breaks new ground through the launch of a new digital experience and way of playing – ATG.se



2015 – Digital takes lead

For the first time in the company's history and nine years after the launch of ATG.se, sales is mainly stemming from online



2019 – Sport and casino

ATG expands it core offering with two new service areas – Sport and Casino, which marks a new era and trajectory for ATG

1974-2021 HORSE RACING INDUSTRY'S ENGINE

The entire company's surplus goes back to the horse industry via the owners, Svensk Travsport and Svensk Galopp, which are central organizations for trotting and galloping in Sweden



VISION

Worlds best gaming experiences



CUSTOMER PROMISE

Exciting, responsible and smooth gaming experiences



MISSION

Horse industry motor and gaming industry compass

ATG: A COMPANY ACTIVE IN THREE SERVICE AREAS

340 million USD

to the horse racing in 2020

1 900 stores

from north to south

1 400 000

registered customers

22 %

of the Swedish gaming market









8% of net sales



7% of net sales

OUR CRM HISTORY IN BRIEF

2014

Optional collection of customer data. Boost incentives through membership and giveaways

2015

Started using Adobe campaign. Measurement of campaigns initiated

2016

Implementation of tracking and control groups.
Campaign performance visible

2017

Segmentation of customers in order to increase efficiency of campaign selection

2018

Mandatory registration- and collection of mobile numbers for new customers

2019

Sport- and casino games introduced.
CRM starts with cross-sales communication



Johanna Åberg joins the company as head of CRM in February

2016

Johanna Åberg takes the role as head of marketing in October

2019

ATG'S CRM BASE IS ABOUT 10% OF SWEDEN'S POPULATIONS

Totalt number of registered customers: 1,400,000

Total number of accounts to contact: 1,000,000

Share email: 49%

Share SMS: 79%

Share postal: 96%

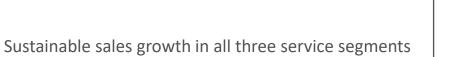


OUR CRM OPERATIONS NEEDS TO BALANCE ATG'S VISION AND THE CUSTOMERS GOAL IN ORDER TO SUCEED

ATG GOALS & AMBITIONS



Vision – World's best gaming experience





Long-term customer value - stable growing customer base with low churn rates

CUSTOMER GOALS & AMBITIONS



Exciting gaming experience - fair & easy



Value through qualitative and accessible services



Acquire news and information that supports the customer in all phases of the gaming journey

+8%

Growth of active customers 2019-2020 15

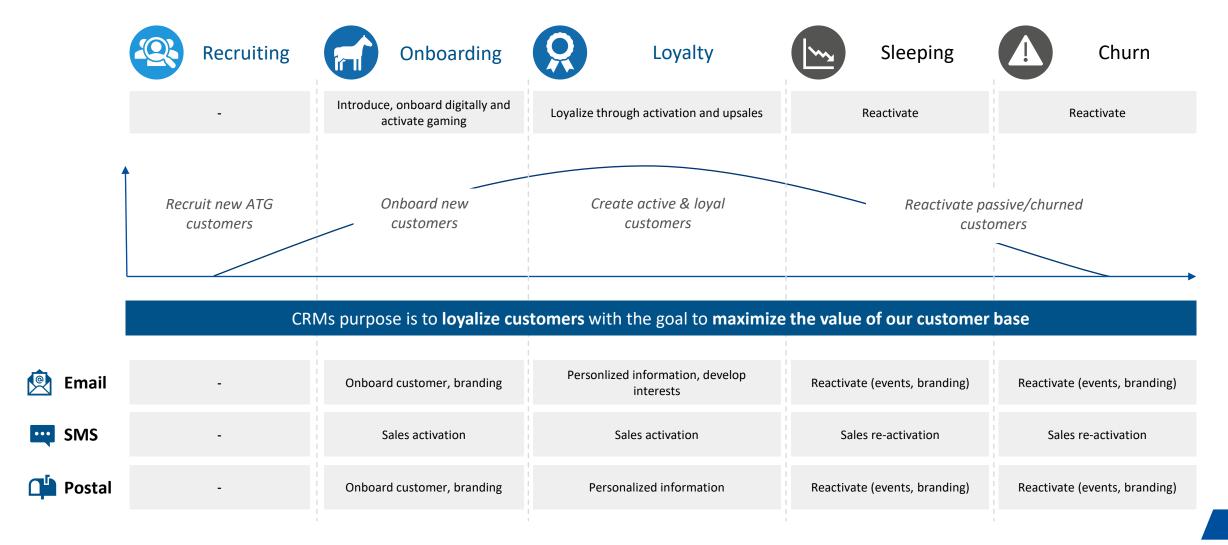
NPS for all customers – Ambassadors more frequent than detractors +4.5

Average customer lifetime as of 2020

A SHORT INTRODUCTION THE CUSTOMER JOURNEY



CRM'S ROLE IN THE CUSTOMER JOURNEY CENTERS AROUND LOYALIZATION



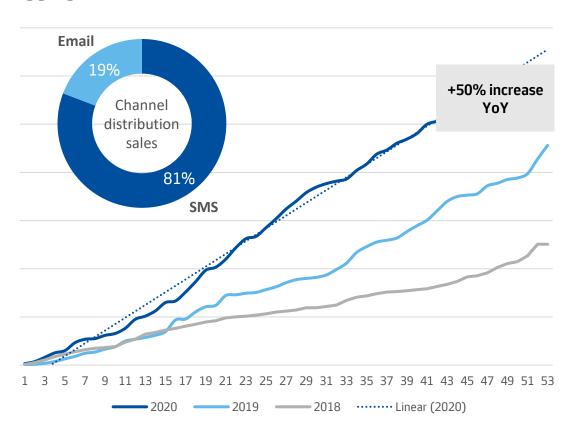
FOCUS ON LONG-LASTING AND SUSTAINABLE CUSTOMER RELATIONSHIPS IS PART OF ATG'S SUCCESSFUL GROWTH





ADDITIONAL NET SALES THROUGH CRM ACTIVITIES IS ON A RISE – MAINLY DRIVEN THROUGH SMS CAMPAIGNS

Aggregated additional net sales over weeks*



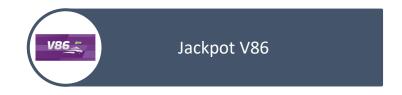
Campaign metrics 2020 per business area

	# Campaigns	Opening rate email
Horse	568	38.9%
Sport	208	22.5%
Casino	91	23.8%

SELECTED EXAMPLES OF SUCCESSFUL CAMPAIGNS



Exclusive casino games at ATG



type of campaign

+11,110 contribution to playing customers

+76% contribution to playing customers

Drivers: Timing; Communication - Double jackpot

type of campaign

+783 contribution to playing customers

+39% contribution to playing customers

Drivers: Timing – beginning of the week to enable large playing base

type of campaign

+9,665 contribution to playing customers

+19% contribution to playing customers

Drivers: Timing - shared start with Norway previous week made people skip that round; Communication - Jackpot

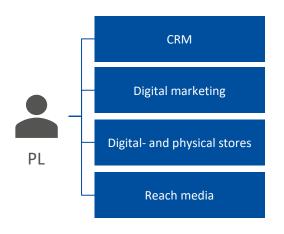
ATG'S CRM- AND MARKETING SUCCESS FACTORS

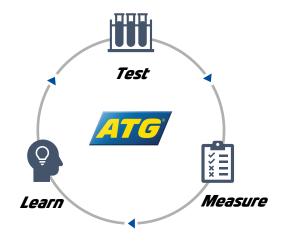
1. One project lead per campaign across all marketing channels

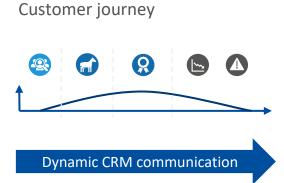
2. Experimental ways of working

3. Targeted communication for all customer segments throughout the customer journey

4. Emphasis on self-assessment test and sustainable play







Responsibility reminders throughout customer journey

Excluding risk-zone customers from marketing campaigns

Omni-channel prompt to conduct self-test

Sustainable relationships as a KPI

KEY TAKEAWAYS: HOW TO BE SUCCESSFUL WITH YOUR CRM OPERATIONS



Be relevant in your communication with the client



Integrate CRM in the overall marketing plan to drive consitency



Think long-lasting & sustainable relationships



Get started to collect contact-information



Test and analyze outcomes to drive efficiency and quality of campaigns

